

Wayne Local School District

Fiscal Year
2026
Spring-Revised

Financial
Forecast
Report



Prepared By:

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Wayne Local School District

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Forecast Purpose/Objectives

Ohio Department of Education and Workforce's purposes/objectives for the financial forecast are:

1. To engage the local board of education and the community in the long range planning and discussions of financial issues facing the school district.
2. To serve as a basis for determining the school district's ability to sign the certificate required by O.R.C. §5705.412, commonly known as the "412 certificate."
3. To provide a method for the Department of Education and Auditor of State to identify school districts with potential financial problems.

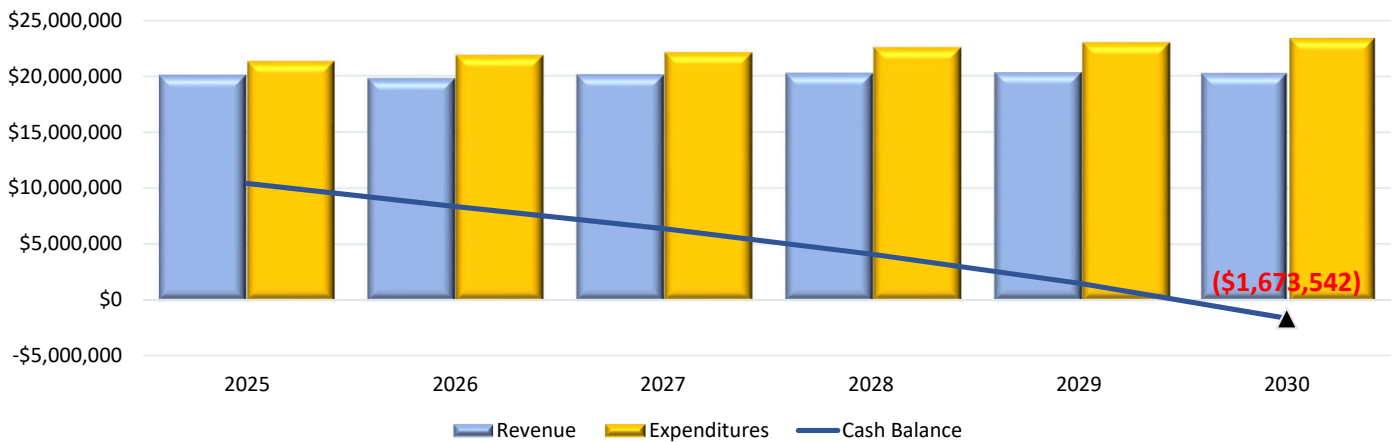
Forecast Methodology

This forecast is prepared based upon historical trends and current factors. This information is then extrapolated into estimates for subsequent years. The forecast variables can change multiple times throughout the fiscal year, and while cash flow monitoring helps to identify unexpected variances, no process is guaranteed. The intent is to provide the district's financial

Forecast Summary

Wayne Local School District

Projected Revenue, Expenditures, and Cash Balance



Financial Forecast Summary

	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028	Fiscal Year 2029	Fiscal Year 2030
Beginning Balance (Line 7.010) <i>*Includes Renewal/New Levy Revenue, see Disclosures</i>	10,417,513	8,349,131	6,372,215	4,085,888	1,470,652
+ Revenue	19,803,036	20,131,887	20,276,870	20,369,899	20,250,016
- Expenditures	(21,871,418)	(22,108,803)	(22,563,197)	(22,985,135)	(23,394,210)
= Revenue Surplus or Deficit	(2,068,382)	(1,976,916)	(2,286,327)	(2,615,236)	(3,144,194)
Line 7.020 Ending Balance with Renewal/New Levies	8,349,131	6,372,215	4,085,888	1,470,652	(1,673,542)

Financial Summary Notes

Expenditure growth is projected to outpace revenue change. By the end of 2030, the cash balance is projected to decline by a total of \$12,091,055 compared to 2025. For fiscal year 2030, expenditures are currently projected to exceed revenue, resulting in a revenue shortfall the final year of the forecast period.

For revenue, projected change is expected to be less than the historical average. Over the past five years, revenue increased by 7.79% (\$1,026,938 annually). However, it is projected to increase by 0.15% (\$28,800 annually) through fiscal year 2030. Notably, Public Utility, is expected to be \$693,716 less per year compared to history, and is the biggest driver of trend change on the revenue side.

For expenditures, projected change is expected to be at a slower pace than the historical trend. Expenditures increased by 9.04% (\$1,285,296 annually) during the past 5-year period, and are projected to increase by 1.87% (\$412,998 annually) through 2030. The forecast line with the most change on the expense side, Salaries, is anticipated to be \$478,484 less per year in the projected period compared to historical averages.

Changes in Assumptions from February 2026 Filing

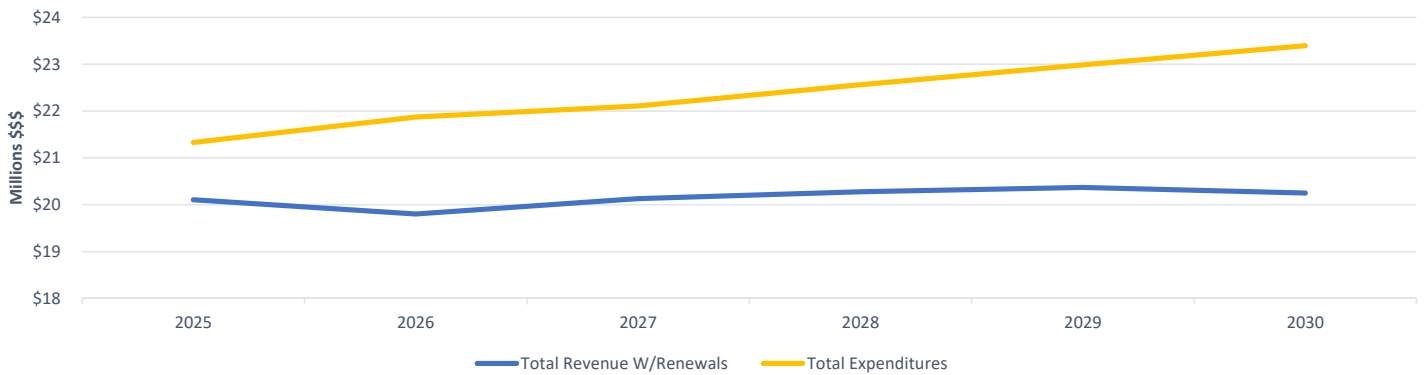
The district implemented a 60-day cash reserve policy in FY25 and initially reflected this reserve on Line 9.03 of the forecast. However Line 9.03 is intended for reserves established under ORC 5705.13(A), which is no longer required for schools and was not the basis for our policy. Therefore, the 60-day cash reserve will be removed from the forecast and the treasurer will report to the board when the district can no longer meet this policy threshold. The District is trending toward revenue shortfall and is actively engaging in planning to address the revenue shortfall.

This submission specifically addresses the changes in the plan approved by the Board of Education on April 13, 2026, submitted and approved by ODEW on May 11, 2026

Forecast Analysis

Wayne Local School District

Revenue Compared to Expenditures

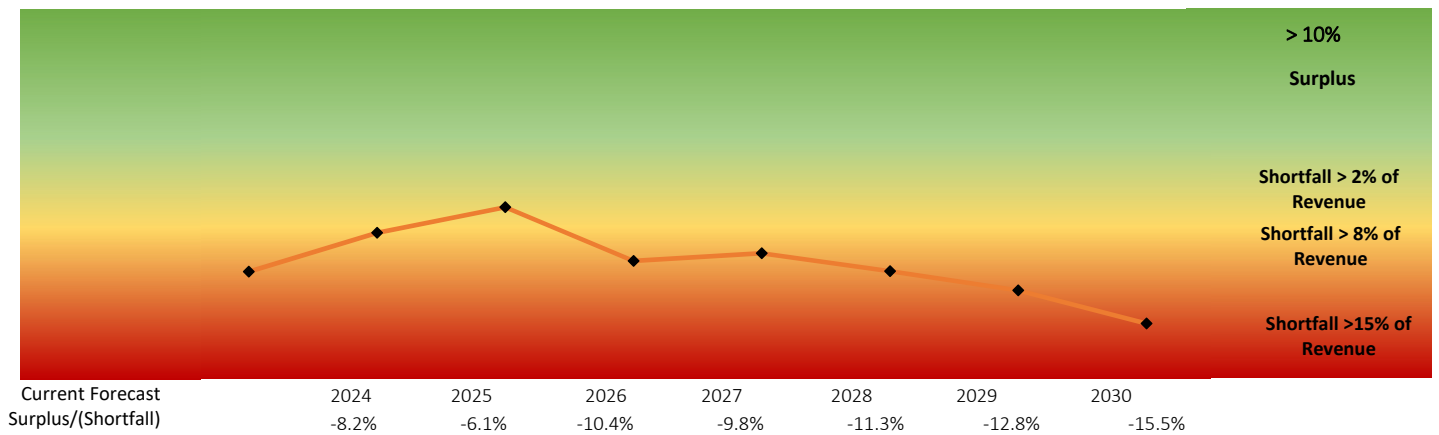


From 2026 to 2030, total revenues are projected to change by 0.15%

Expenditure change is expected to outpace revenue change.

From 2026 to 2030, total expenses are projected to change by 1.87%

Revenue Surplus/(Shortfall) as a Percentage of Revenue

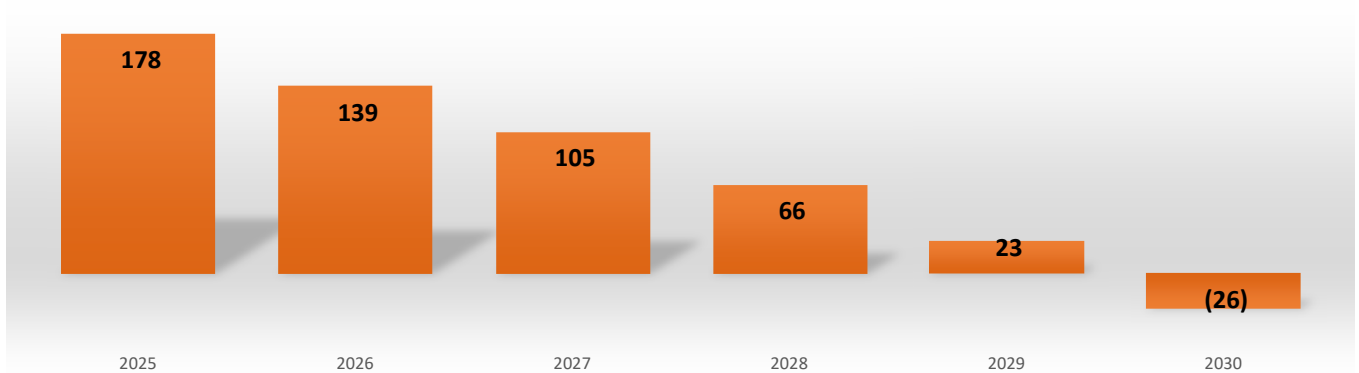


The district is trending toward revenue shortfall with the expenditures growing faster than revenue.

A revenue increase of 12.84% is needed to balance the budget in fiscal year , or a \$3,144,194 reduction in expenditures.

- The largest contributor to the projected revenue trend is the change in Public Utility.
- The expenditure most impacting the changing trend is Salaries.

Days Cash on Hand at Fiscal Year-end

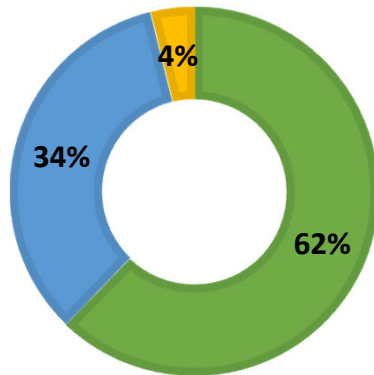


*based on 365 days

Revenue Overview

Wayne Local School District

Revenue Sources



Local Taxes

Real Estate Tax	54.23%
Public Utility Tax	7.98%
Income Tax	0.00%

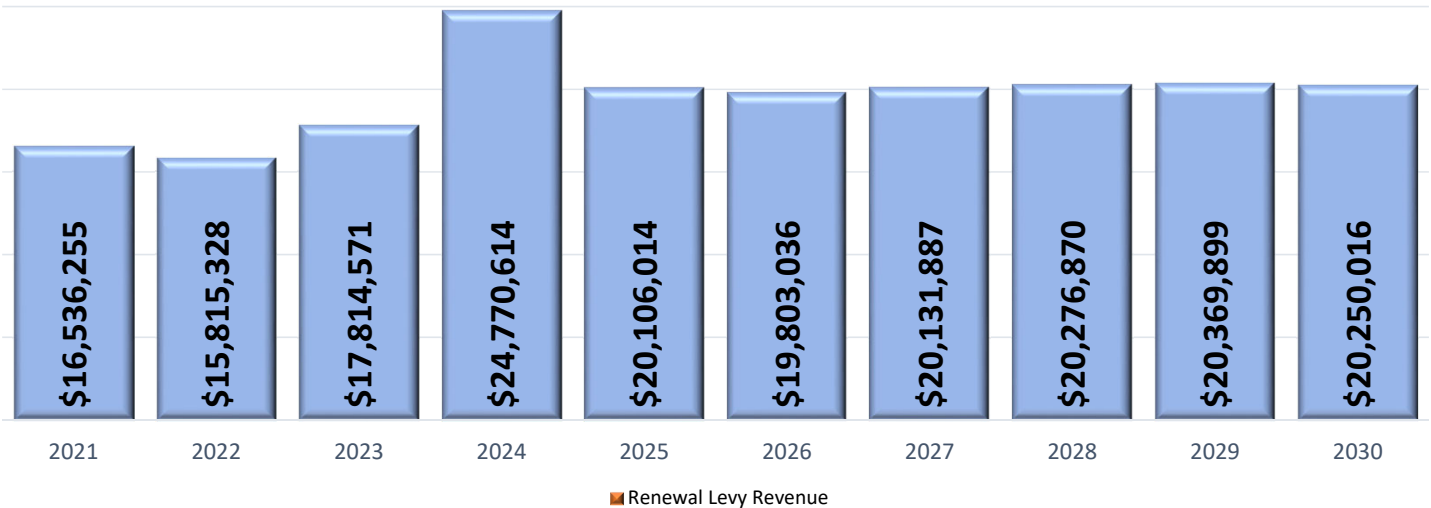
State Sources

State Funding	25.36%
Restricted Aid	0.70%
State Reimb Prop Tax Credit	7.86%

All Other Revenue

Other Revenue	3.78%
Other Sources	0.09%

Annual Revenue Actual + Projected



Historic Revenue Change versus Projected Revenue Change

	Historical Average Annual \$ Change	Projected Average Annual \$ Change	Projected Compared to Historical Variance	Over the past five years, revenue increased by 7.79% (\$1,026,938 annually). However, it is projected to increase by 0.15% (\$28,800 annually) through fiscal year 2030. Notably, Public Utility, is expected to be \$693,716 less per year compared to history, and is the biggest driver of trend change on the revenue side.
Real Estate	\$308,146	\$233,492	(\$74,653)	
Public Utility	\$500,839	(\$192,877)	(\$693,716)	
Income Tax	\$0	\$0	\$0	
State Funding	\$226,558	\$34,550	(\$192,008)	
State Reimb Prop Tax Credits	\$72,031	\$38,790	(\$33,241)	
All Othr Op Rev	(\$104,864)	(\$64,353)	\$40,510	
Other Sources	\$24,229	(\$20,801)	(\$45,030)	
Total Average Annual Change	\$1,026,938 7.79%	\$28,800 0.15%	(\$998,138) -7.64%	

For Comparison:

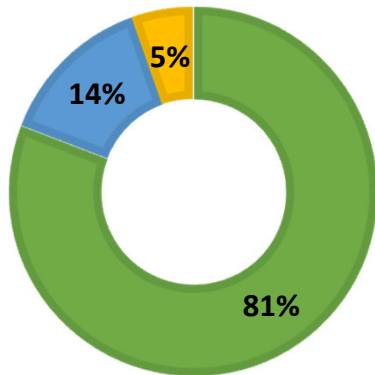
Expenditure average annual change is projected to be >

\$412,998 On an annual average basis, expenditures are projected to grow faster than revenue.

Expenditure Overview

Wayne Local School District

Expenditure Categories



Personnel Costs

Salaries	56.69%
Benefits	24.15%

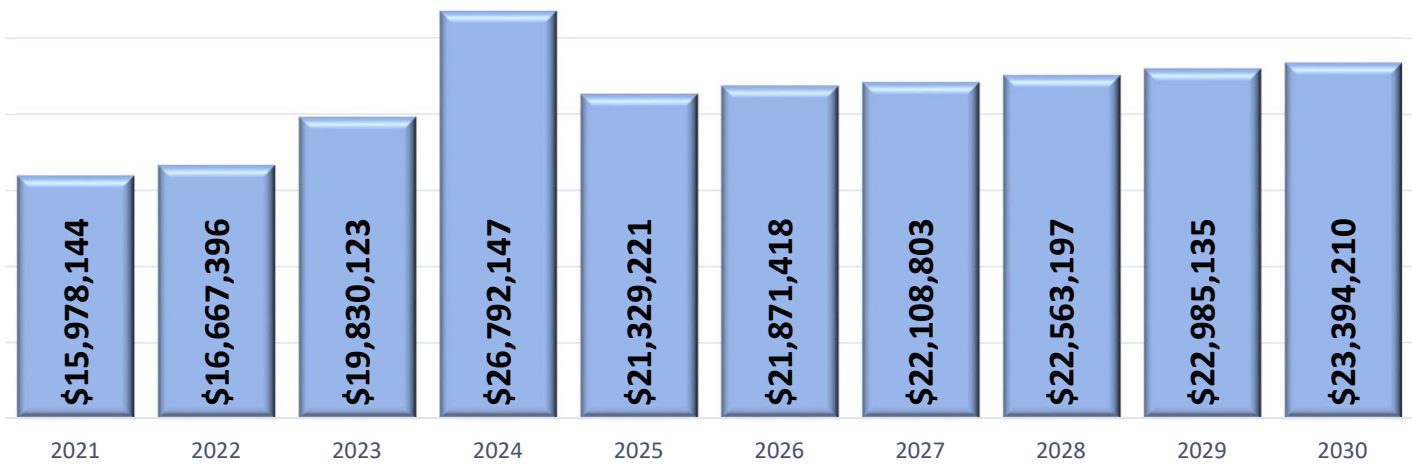
Purchased Services

13.79%

All Other Expenditures

Supplies, Capital, Debt, Other Obj	5.16%
Other Uses	0.23%

Annual Expenditures Actual + Projected



Historic Expenditures Change versus Projected Expenditures Change

	Historical Average Annual \$\$ Change	Projected Average Annual \$\$ Change	Projected Compared to Historical Variance	Expenditures increased by 9.04% (\$1,285,296 annually) during the past 5-year period, and are projected to increase by 1.87% (\$412,998 annually) through 2030. The forecast line with the most change on the expense side, Salaries, is anticipated to be \$478,484 less per year in the projected period compared to historical averages.
Salaries	\$729,666	\$251,182	(\$478,484)	
Benefits	\$306,378	\$156,166	(\$150,213)	
Purchased Services	\$216,494	\$41,881	(\$174,613)	
Supplies & Materials	\$57,906	(\$18,672)	(\$76,578)	
Capital Outlay	(\$10,042)	(\$7,205)	\$2,837	
Intergov & Debt	\$0	\$0	(\$0)	
Other Objects	(\$35,107)	(\$355)	\$34,752	
Other Uses	\$20,000	(\$10,000)	(\$30,000)	
Total Average Annual Change	\$1,285,296 9.04%	\$412,998 1.87%	(\$872,298) -7.18%	

For Comparison:

Revenue average annual change is projected to be >

\$28,800 On an annual average basis, revenues are projected to grow slower than expenditures.

Wayne Local School District

Five Year Forecast

August Fiscal Year 2026

Fiscal Year:	Actual	FORECASTED				
	2025	2026	2027	2028	2029	2030
Revenue:						
1.010 - General Property Tax (Real Estate)	10,045,208	10,739,172	10,844,008	11,024,057	11,141,650	11,212,668
1.020 - Public Utility Personal Property	2,504,193	1,580,517	1,573,719	1,557,518	1,541,557	1,539,806
1.030 - Income Tax	-	-	-	-	-	-
1.035 - Unrestricted Grants-in-Aid	4,812,893	5,022,743	5,157,689	5,165,483	5,184,043	5,180,063
1.040 - Restricted Grants-in-Aid	290,409	138,307	95,984	95,977	95,983	95,989
1.050 - State Reimb Prop Tax Credits	1,425,919	1,556,411	1,570,812	1,590,276	1,609,126	1,619,869
1.060 - All Other Operating Revenues	906,249	748,748	872,537	826,421	780,403	584,483
1.070 - Total Revenue	19,984,871	19,785,898	20,114,749	20,259,732	20,352,762	20,232,878
Other Financing Sources:						
2.010 - Proceeds from Sale of Notes	-	-	-	-	-	-
2.020 - State Emergency Loans and Adv	-	-	-	-	-	-
2.040 - Operating Transfers-In	-	-	-	-	-	-
2.050 - Advances-In	-	-	-	-	-	-
2.060 - All Other Financing Sources	121,143	17,138	17,138	17,138	17,138	17,138
2.070 - Total Other Financing Sources	121,143	17,138	17,138	17,138	17,138	17,138
2.080 - Total Rev & Other Sources	20,106,014	19,803,036	20,131,887	20,276,870	20,369,899	20,250,016
Expenditures:						
3.010 - Personnel Services	12,068,432	12,398,364	12,558,496	12,831,553	13,084,404	13,324,343
3.020 - Employee Benefits	5,018,238	5,281,536	5,359,114	5,514,885	5,657,214	5,799,067
3.030 - Purchased Services	2,881,347	3,015,036	3,039,409	3,055,792	3,073,131	3,090,753
3.040 - Supplies and Materials	997,017	893,700	878,134	886,425	894,930	903,656
3.050 - Capital Outlay	40,863	14,840	4,840	4,840	4,840	4,840
Intergovernmental & Debt Service	-	-	-	-	-	-
4.300 - Other Objects	223,324	217,941	218,811	219,702	220,615	221,551
4.500 - Total Expenditures	21,229,221	21,821,417	22,058,802	22,513,197	22,935,134	23,344,209
Other Financing Uses						
5.010 - Operating Transfers-Out	100,000	50,001	50,001	50,001	50,001	50,001
5.020 - Advances-Out	-	-	-	-	-	-
5.030 - All Other Financing Uses	-	-	-	-	-	-
5.040 - Total Other Financing Uses	100,000	50,001	50,001	50,001	50,001	50,001
5.050 - Total Exp and Other Financing Uses	21,329,221	21,871,418	22,108,803	22,563,197	22,985,135	23,394,210
6.010 - Excess of Rev Over/(Under) Exp	(1,223,207)	(2,068,382)	(1,976,916)	(2,286,327)	(2,615,236)	(3,144,194)
7.010 - Cash Balance July 1 (No Levies)	11,640,721	10,417,513	8,349,131	6,372,215	4,085,888	1,470,652
7.020 - Cash Balance June 30 (No Levies)	10,417,513	8,349,131	6,372,215	4,085,888	1,470,652	(1,673,542)
Reservations						
8.010 - Estimated Encumbrances June 30	55,191	-	-	-	-	-
9.080 - Reservations Subtotal	3,466,385	-	-	-	-	-
10.010 - Fund Bal June 30 for Cert of App	6,895,937	8,349,131	6,372,215	4,085,888	1,470,652	(1,673,542)
Rev from Replacement/Renewal Levies						
11.010 & 11.020 - Renewal Levies	-	-	-	-	-	-
11.030 - Cumulative Balance of Levies	-	-	-	-	-	-
12.010 - Fund Bal June 30 for Cert of Obligations	6,895,937	8,349,131	6,372,215	4,085,888	1,470,652	(1,673,542)
Revenue from New Levies						
13.010 & 13.020 - New Levies	-	-	-	-	-	-
13.030 - Cumulative Balance of New Levies	-	-	-	-	-	-
15.010 - Unreserved Fund Balance June 30	6,895,937	8,349,131	6,372,215	4,085,888	1,470,652	(1,673,542)